Corporate Overview

NASDAQ: STTK

May 20, 2021



PIONEERING NOVEL BI-FUNCTIONAL FUSION PROTEINS EXPANDING THE BOUNDARIES OF BIOLOGIC MEDICINES

Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the federal securities laws, which statements are subject to substantial risks and uncertainties and are based on our estimates and assumptions. All statements, other than statements of historical facts included in this presentation, including statements concerning our plans, objectives, goals, strategies, future events, plans or intentions relating to products and markets, the anticipated timing of our planned clinical trials, including timing of regulatory filings and initiation of additional cohorts, the association of preclinical data with potential clinical benefit, the timing of anticipated milestones, plans and objectives of management for future operations and future results of anticipated product development efforts, the timing of expected announcements, and our liquidity and capital resources and business trends are all forward-looking statements. In some cases, you can identify forward-looking statements by terms such as "may," "might," "will," "objective," "intend," "should," "could," "can," "would," "expect," "believe," "design," estimate," "predict," "potential," "plan," or the negative of these terms, and similar expressions intended to identify forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from the forward-looking statement in the clinical drug development process, such as the regulatory approval process, the timing of our regulatory filings, the potential for substantial delays, and the risk that earlier study results may not be predictive of future study results, manufacturing risks, and competition from other therapies or products, described in "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K (File No. 001-39593) for the fiscal year ended December 31, 2020 and elsewhere in such filing and other subsequent d

We cannot assure you that we will realize the results, benefits or developments that we expect or anticipate or, even if substantially realized, that they will result in the consequences or affect us or our business in the way expected. Forward-looking statements are not historical facts, and reflect our current views with respect to future events. Given the significant uncertainties, you should evaluate all forward-looking statements made in this presentation in the context of these risks and uncertainties and not place undue reliance on these forward-looking statements as predictions of future events. All forward-looking statements in this presentation apply only as of the date made and are expressly qualified in their entirety by the cautionary statements included in this presentation. We have no intention to publicly update or revise any forward-looking statements to reflect subsequent events or circumstances, except as required by law.

We obtained the data used throughout this presentation from our own internal estimates and research, as well as from research, surveys and studies conducted by third parties. Internal estimates are derived from publicly available information released and our own internal research and experience, and are based on assumptions made by us based on such data and our knowledge, which we believe to be reasonable. In addition, while we believe the data included in this presentation is reliable and based on reasonable assumptions, we have not independently verified any third-party information, and all such data involve risks and uncertainties and are subject to change based on various factors.

This presentation concerns a discussion of investigational drugs that are under preclinical and/or clinical investigation and which have not yet been approved for marketing by the U.S. Food and Drug Administration. They are currently limited by Federal law to investigational use, and no representations are made as to their safety or effectiveness for the purposes for which they are being investigated.



Shattuck Labs Overview

Shattuck Labs (NASDAQ: STTK)	Clinical-stage biotechnology company pioneering the development of bi-functional fusion proteins designed to fundamentally transform therapeutic immune modulation				
Next-Generation Fusion Protein Platforms	 Checkpoint inhibition + Costimulatory pathway activation High binding affinity / avidity to targets Rapid Concept to Compound to Clinic > 300 unique bi-functional fusion proteins 				
Clinical Pipeline Against Validated Targets	SL-172154: CD47/SIRPα Inhibitor 🔂 CD40 Agonist LEAD WHOLLY OWNED PRODUCT CANDIDATE Phase 1 trial ongoing for patients with ovarian cancer; Phase 1 trial ongoing for patients with head and neck or skin squamous cell carcinoma	SL-279252: PD-1/PD-L1 Inhibitor ① OX40 Agonist IN COLLABORATION WITH Takeda Phase 1 trial ongoing for patients with advanced solid tumors and lymphoma			
Experienced Team and Strong Cash Position	 Highly experienced management team, board of \$321.2 million in cash, cash equivalents, and sho Expected cash runway through 2024 with multiple 	ort-term investments as of March 31, 2021			



Highly Experienced Management, Board, and Advisors Established Track Record of Drug Discovery & Development

Management Team

Board of Directors

-			
	chreiber, MD, PhD ecutive Officer		uresh de Silva, PhD P of Product Development
	dite, MD, MBA dical Officer	and the second se	rin Ator Thomson, JD eneral Counsel
	Young, MBA siness Officer		om Lampkin, PharmD P of Regulatory Affairs
	R. Neill, MBA ancial Officer		ames Stout, PhD P of Manufacturing
George I VP of R8	Fromm, PhD D		elli Collin, MS P of Quality
	Rangwala, MD, PhD nical Development		o Ma, PhD P of Biometrics
ALEXIC		U NOVA	• Vinson&Elkins LLP
	🔁 DANA-FARB	ER 🖁	•
X Adaptimmu	CANCER INSTIT	UTE REA	

Board of Directors	
Josiah Hornblower	Founder, Chairman of the Board
Michael Lee	Redmile Group
Neil Gibson, PhD	Chief Scientific Officer, COI Pharma; Chief Scientific Officer, Pfizer Oncology
George Golumbeski, PhD	President, GRAIL; Executive Vice President of Business Development, Celgene
Helen M. Boudreau	CFO of Proteostasis, FORMA, Novartis US
Tyler Brous	Portfolio Manager, Lennox Capital Partners, LP
Taylor Schreiber MD, PhD	Chief Executive Officer, Shattuck
	Note: italicized text denotes prior affiliation

Scientific Advisory Board

Drew Pardoll, MD, PhD	Pathology/Immunotherapy	JOHNS HOPKINS SCHOOL of MEDICINE
Aurélien Marabelle, MD, PhD	Phase 1 Trials/Immunotherapy	
Kurt Schalper, MD, PhD	Pathology/Immunotherapy	Yale school of medicine
Matthew Hellmann, MD	Lung/Immunotherapy/Vaccines	Memorial Sloan Kettering Cancer Center
Johann De Bono, MD, PhD	Phase 1 Trials/Immunotherapy	The Institute of Cancer Research



Shattuck's Development Pipeline

Deep Pipeline of Validated and Novel Targets

		DOMAINS		DOMAINS STAGE OF DEVELOPME		STAGE OF DEVELO		ENT		ANTICIPATED MILESTONES /	
PLATFORM	PROGRAM	DOMAIN 1	DOMAIN 2	INDICATIONS	ATIONS DISCOVERY PRECLINICAL PHASE 1 PHASE 2 PHASE 3		STATUS	RIGHTS			
CLINICAL-ST	AGE PIPELINE										
				Ovarian Cancer	///////////////////////////////////////					Initial Dose Escalation Data 2H'2021	SHATTUCK
ARC	SL-172154	SIRPα	CD40L	CSCC and HNSCC $_{(1)}$						Initial Dose Escalation Data 1H'2022	SHATTUCK
ARC			Hematologic Malignancies				9 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8		IND Filings Expected 2H'2021	SHATTUCK	
	SL-279252	PD-1	OX40L	Advanced Solid Tumors and Lymphoma		///////////////////////////////////////	///////			Dose Escalation Data 2H'2021	Takeda (2)
SELECT PRE	CLINICAL-STAGI	E PIPELINE									
	SL-115154	CSF1R	CD40L	Advanced Solid Tumors						Manufacturing	Takeda (2)
	SL-9258	TIGIT	LIGHT	Oncology						Manufacturing	: SHATTUCK
ARC (3)	SL-279137	PD-1	4-1BBL	Oncology						Non-Clinical Dev.	SHATTUCK
	SL-6159	CD86	NKG2a	Oncology		8				Lead Selection	: SHATTUCK
	Multiple	Undis	closed	Autoimmune		8				Lead Selection	SHATTUCK
GADLEN	Multiple	γδ TCR	Tumor Antigen	Oncology	///////////////////////////////////////	2				Lead Candidate Selection 2021	SHATTUCK

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LABS

(1) Cutaneous Squamous Cell Carcinoma (CSCC) and Head and Neck Squamous Cell Carcinoma (HNSCC)

(2) Takeda holds exclusive options to license SL-279252 and SL-115154

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(3) Nomination of 3rd ARC compound to clinical-stage pipeline anticipated in 2H'2021

Agonist Redirected Checkpoint (ARC[®]) Platform

A New Class of Biologic Medicines



The Need for a New Approach

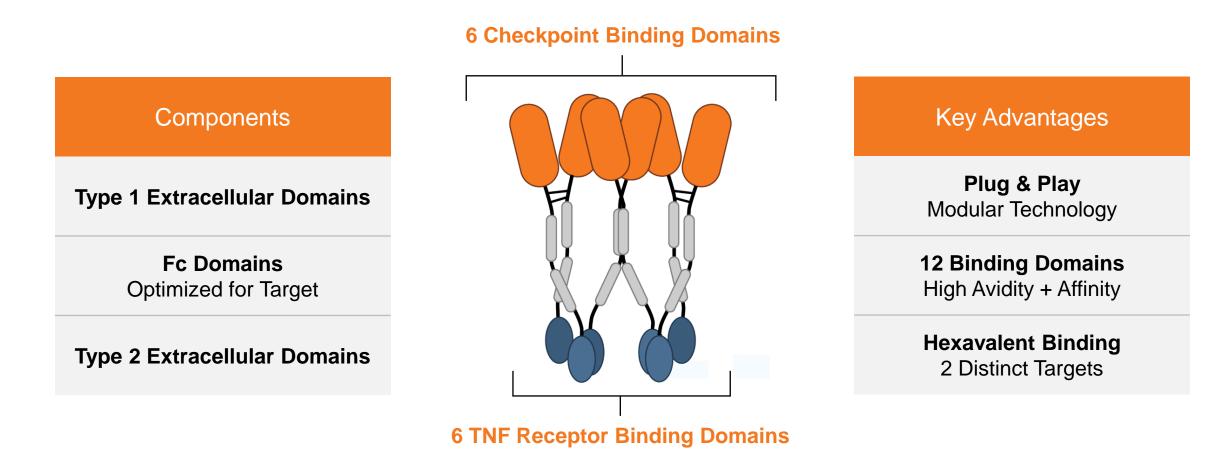
Current Therapies Leave Significant Opportunity to Improve Patient Outcomes

Current therapies leave unmet need	Approximately 44% of U.S. patients with cancer are eligible for checkpoint inhibitor therapies and only 28% of these patients respond to therapy, leaving a significant unmet need ¹
'Stepping on the gas' has not been realized in IO	Immune costimulation may improve clinical responses to checkpoint inhibition; however, translational challenges have hampered development
TNF superfamily untapped	Tumor necrosis factor, or TNF, receptor superfamily pathways are central to immune cell function, but effective activation requires trimerization
Antibody-based modalities face challenges	Monoclonal and bispecific antibodies have structural limitations that make activation of TNF superfamily receptors challenging



ARC Platform Technology

Designed to Simultaneously Block Immune Checkpoints and Activate TNF Receptors

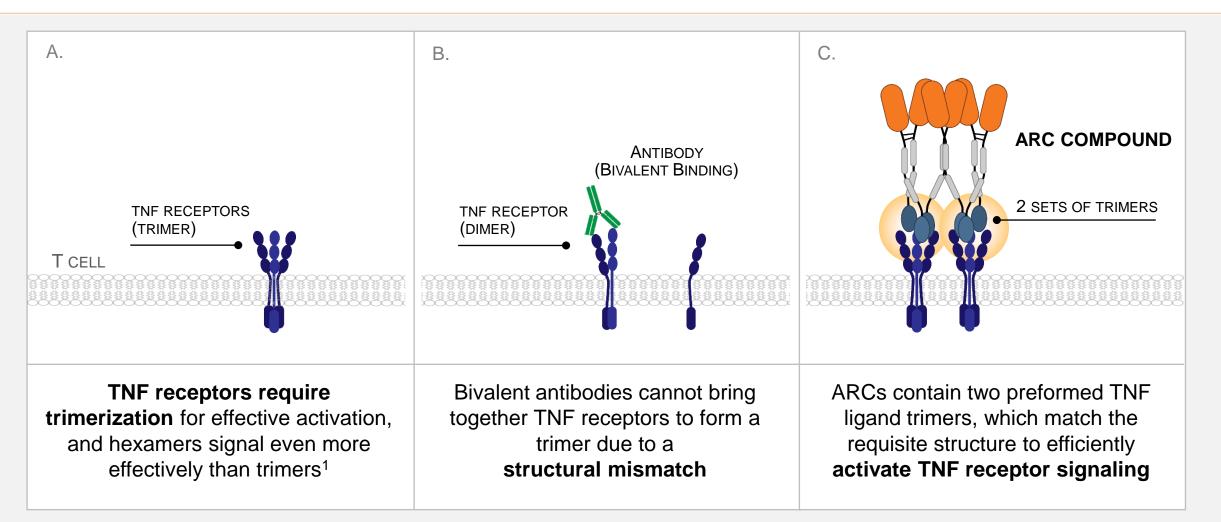


(Two Sets of TNF Trimers)

: SHATTUCK

Current Antibody Therapy Approaches Have Limitations

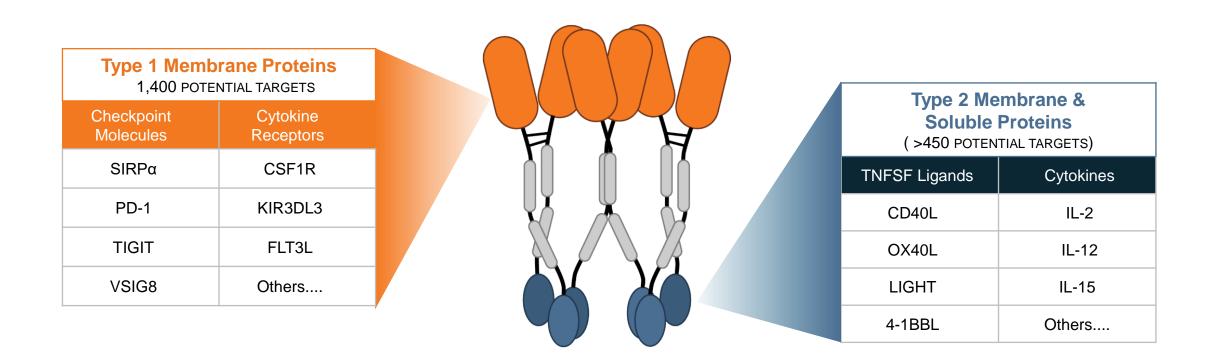
Bivalent Antibodies Cannot Efficiently Activate Trimeric TNF Receptors





ARC Platform Technology

Structural Advantages Allow for Unparalleled Modularity

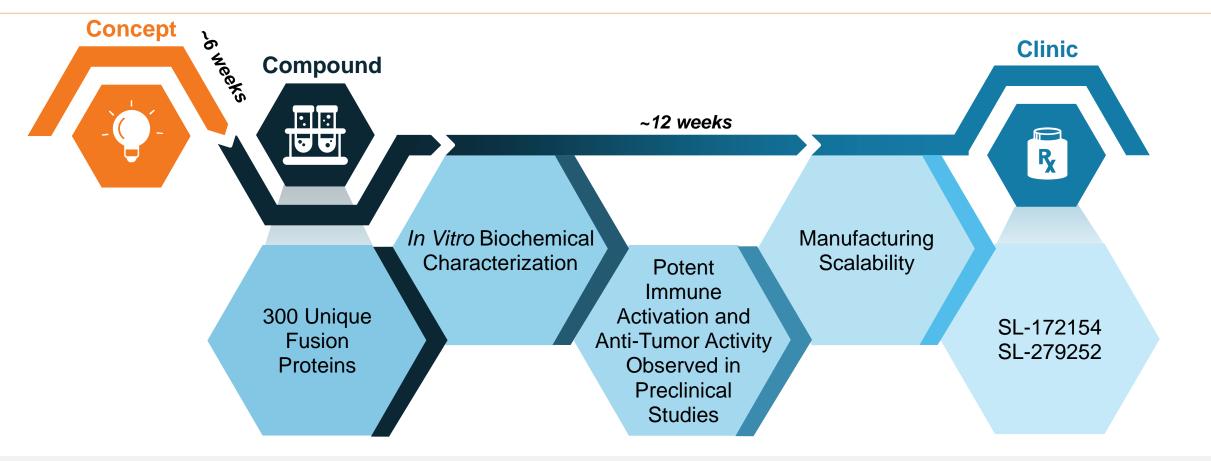


Shattuck has produced over 300 bi-functional fusion proteins to date



Shattuck's Preclinical Development Process

Rapid Progress from Concept to Compound to Clinic



Rapid Path To Product Candidates:

- ~6 weeks from concept to compound vs. at least 6 months for traditional antibody development
- Enables systematic evaluation of ARC compounds in preclinical models for optimal candidate selection



Properties of IgG, IgM and ARC Therapeutics

Structural Differentiation Allows for New Therapeutic Approach

	lgG	Bispecifics	IgM	ARC
Binding Domains	2	2	10	12
Unique Binding Targets	1	2	1	2
Binding Valency	Bivalent	Monovalent	Multivalent	Multivalent
Affinity	Low	Low	Medium	High
Avidity	Low	None	High	High
Dual Functionality	No	Yes	No	Yes
TNF Receptor Agonist Properties	Weak	Weak	Strong	Strong
Protein Construct	Heavy Chains Light Chains	Multiple Heavy & Light Chains	Heavy Chains Light Chains Jchain	Single Peptide Chain
Molecular Weight	150 kDa	150 kDa	≥ 960 kDa	~ 400-700 kDa



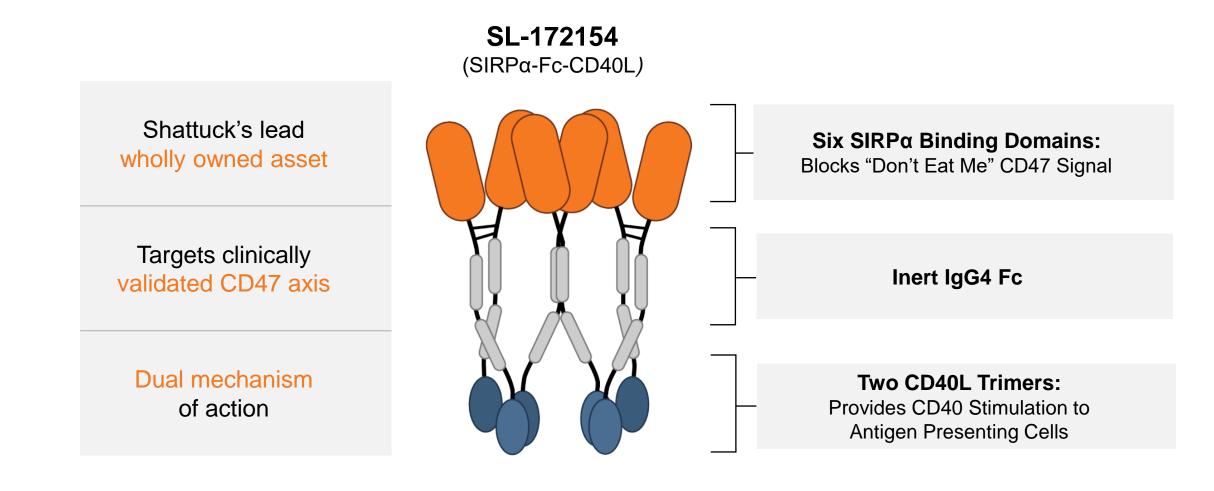
SL-172154 (SIRPα-Fc-CD40L)

Wholly Owned Product Candidate Targeting CD47 and CD40



SL-172154: Novel CD47 Inhibitor + CD40 Agonist

Rationally Designed to Maximize the Benefits of CD47 Blockade





Key Learnings from Industry CD47/SIRPα Development

CD47 Axis Requires Modulation of "Eat Me" vs. "Don't Eat Me" While Avoiding Toxicity

Block "Don't Eat Me" Signal	 Blockade of CD47/SIRPα enhances tumor cell phagocytosis
Provide "Eat Me" Signal	 Consolidated within the compound (e.g., retained Fc effector function) or – Combination therapies: Antibody-Dependent Cellular Phagocytosis (ADCP) competent antibodies Chemotherapies that upregulate native "Eat Me" signals (e.g., calreticulin)
Optimize Safety Profile of Compound	 Effector silent Fc domain may be required to avoid safety issues Compounds with Fc competence can cause hematologic toxicities
Bridge Innate + Adaptive Immunity	 T cell activation and response are primarily responsible for tumor debulking and increased survival

CD47 Rules of Engagement



SL-172154: Novel CD47 Inhibitor + CD40 Agonist

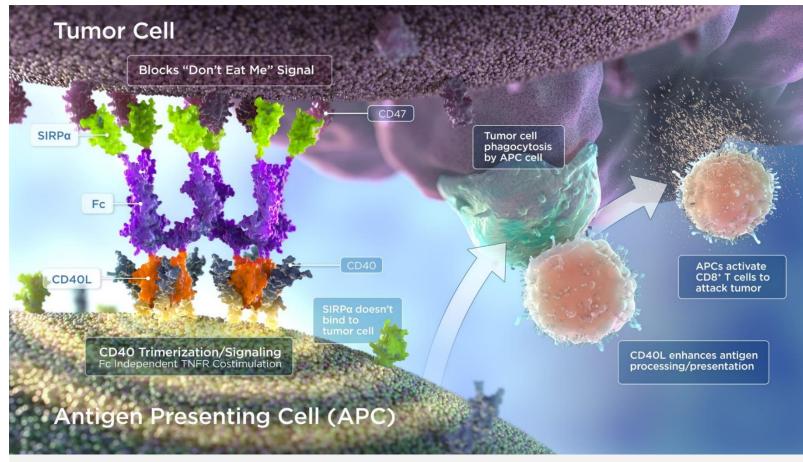
Differentiated by Design

1. High Affinity and Avidity CD47 Binding	Inhibition of CD47/SIRPα interaction , potentiates phagocytosis of tumor cells	SL-172154 (SIRPα-Fc-CD40L)
2. Inert Fc Domain	Designed to reduce binding activity, no hemolysis or thrombocytopenia in NHP	
3. Activation of CD40 Pathway	Enhances antigen cross presentation, leads to T cell activation, bridging innate and adaptive immunity	
4. Combination Opportunities	Potentially favorable activity in combination with targeted antibodies or immunogenic chemotherapy	



SL-172154 Has Dual Mechanism of Action

CD47 Inhibition + CD40 Activation = Bridging the Innate and Adaptive Immune Response



CD47 checkpoint inhibition, blocks "Don't Eat Me" signal of CD47

- Properly trimerizes and activates the CD40 pathway on APCs
- Leads to enhanced antigen presentation and activation of CD8+ T cells



CD47 Competitive Landscape

Uniquely Positioned with Differentiated Therapeutic Approach

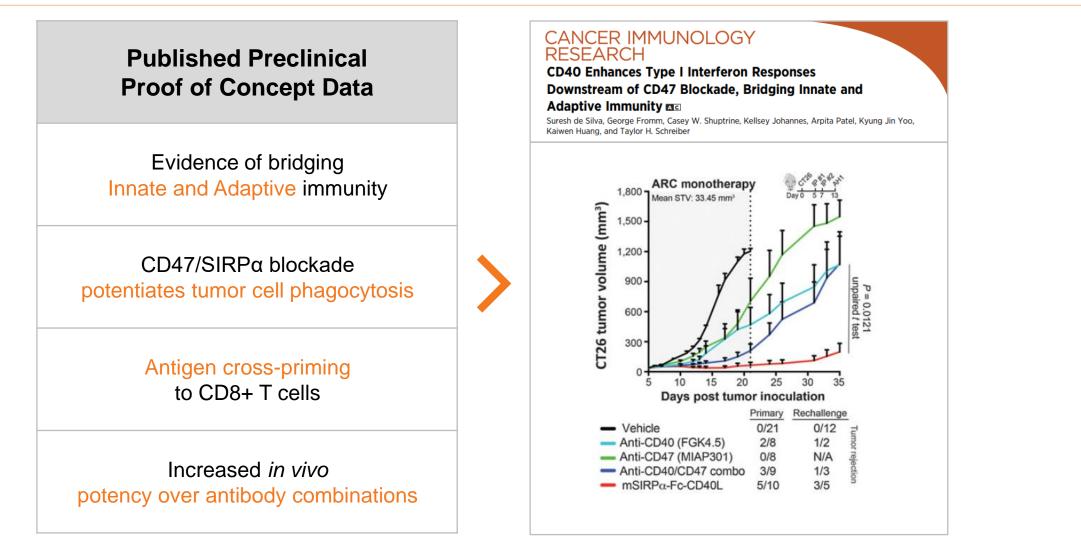
	SHATTUCK	GILEAD	ALX ¢ncology	TRILLIUM THERAPEUTICS INC.		arch oncology
Candidate	SL-172154	Magrolimab	ALX148	TTI-621/622	Lemzoparlimab	AO-176
Molecule	SIRPα –Fc–CD40L Bi-functional fusion protein	CD47 mAb	High affinity SIRPαFc fusion protein	Wild-type SIRPαFc fusion protein	CD47 mAb	CD47 mAb
Multiple Targets	\checkmark	×	×	×	×	×
Fc Isotype	Inert IgG4	IgG4	Inert IgG1	lgG1 / lgG4	IgG4	lgG2
Binding Domains	12	2	2	2	2	2
Anemia/ Thrombocytopenia	(None in NHP)	++/+	+/+	+/++	++/+	No Data
Development Stage	Ph1	Ph3	Ph1/2	Ph1b/2	Ph1/2	Ph1/2



Note: CD47 compounds listed are not exhaustive and the sources of information come from company websites, presentations, filings, and clinicaltrials.gov Key: ++(Significant) +(Minimally Reported) –(None Reported) No Data (Data Not Available) mAb, Monocolonal Antibody

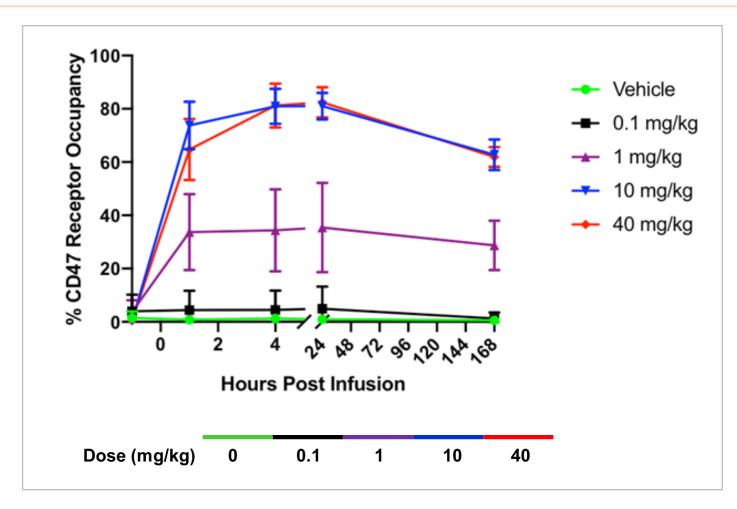
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SIRPα-Fc-CD40L Outperformed CD47-Blocking and CD40-Activating Antibody Combinations *in Vivo*





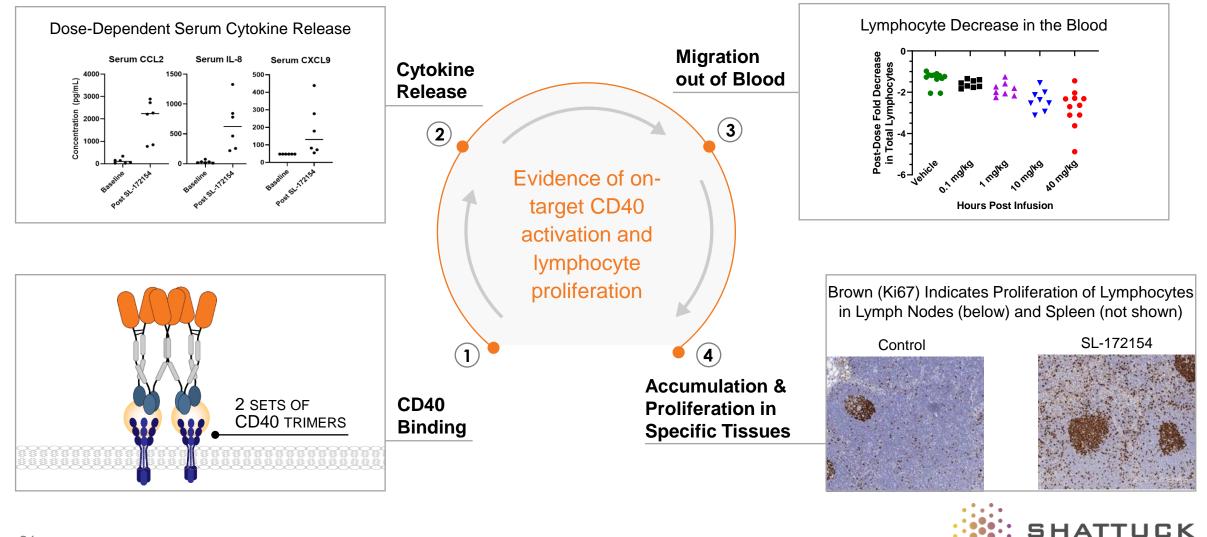
SL-172154 Demonstrated Durable CD47 Receptor Occupancy in Nonhuman Primates



- Durable receptor occupancy on RBC, observed for >7 days post infusion
- Data supportive of ≥ Q7D dosing



Evidence for Bridging Innate and Adaptive Immunity Preclinical Studies of SL-172154 (SIRPα-Fc-CD40L) in Nonhuman Primates



LABS

SL-172154: Novel CD47 Inhibitor + CD40 Agonist

Summary of Key Findings in Non-Human Primates Treated with SL-172154

Favorable Preclinical Profile



No evidence of hematologic toxicities observed with other CD47 inhibitors



No evidence of hepatotoxicity observed with other CD40 agonists

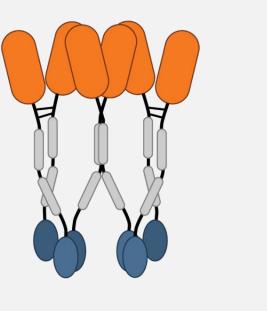


Durable saturation of CD47 supportive of ≥ weekly dosing schedule



Pharmacodynamic evidence of potent CD40 activation

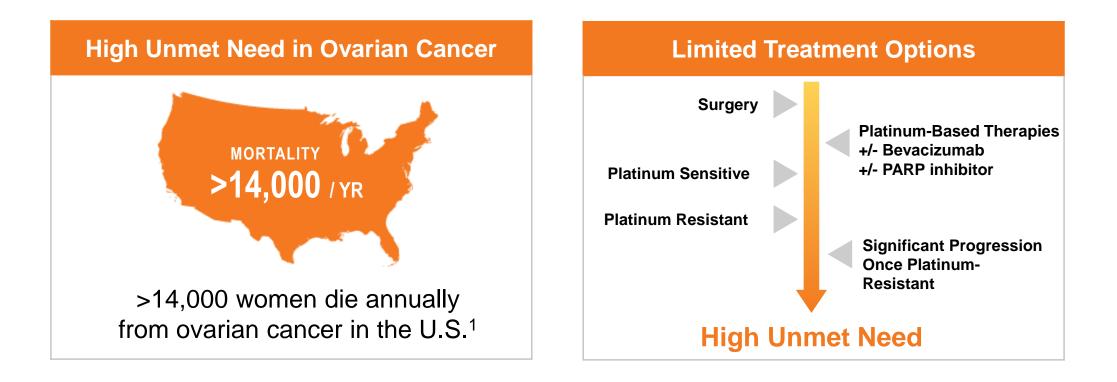
SL-172154 (SIRPα-Fc-CD40L)





SL-172154 in Ovarian Cancer

High Burden of Disease and Unmet Need



Ovarian cancer is the leading cause of death from gynecological cancers, with ~22,000 women diagnosed annually¹

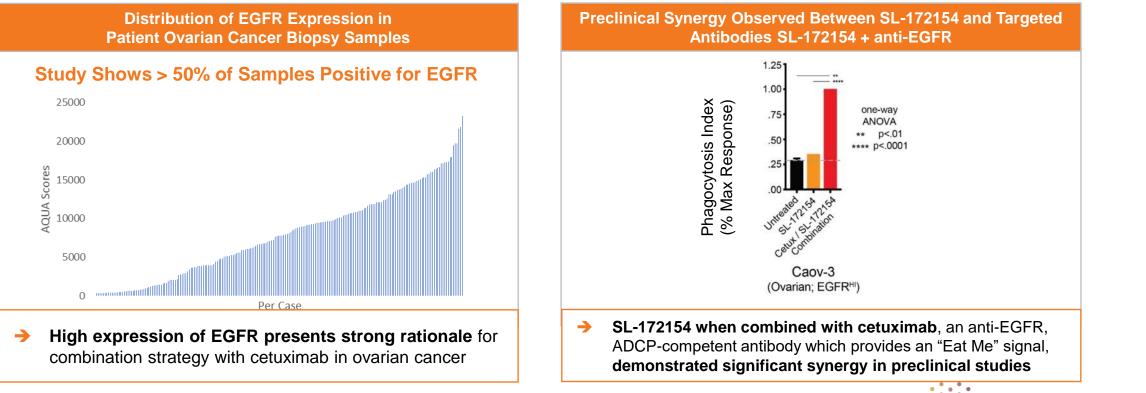


¹ NIH SEER Data: Estimated New Cases, 2020.

SL-172154 in Ovarian Cancer

Rationale for Opportunity in Ovarian

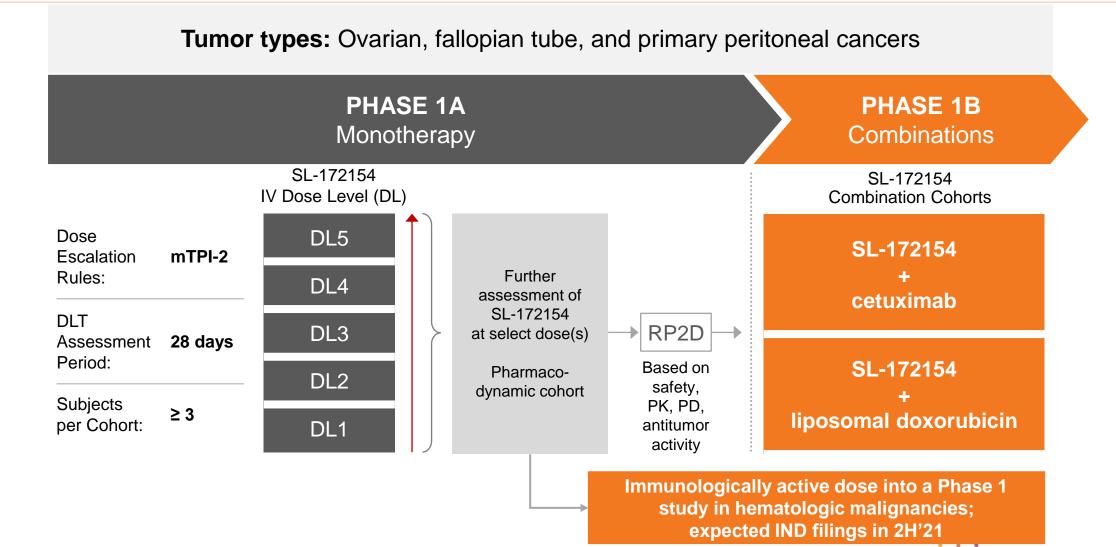
- Ovarian cancer has the highest expression of CD47 amongst solid tumors
- Current therapies leave large unmet need for patients
- Potential first-to-market opportunity with multiple access points in the treatment paradigm
- Strong rationale for multiple combinations, including liposomal doxorubicin and cetuximab (shown below)





Clinical Development Strategy of SL-172154 in Ovarian Cancer

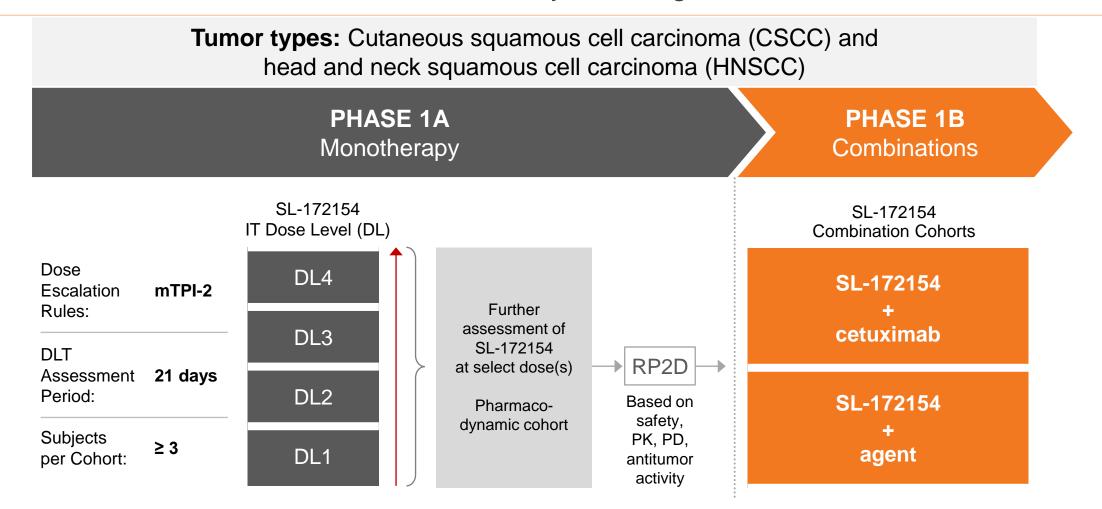
Phase 1A: Currently Enrolling Patients





Clinical Development Strategy of SL-172154 in CSCC/HNSCC

Phase 1A: Currently Enrolling Patients



mTPI: modified Toxicity Probability Interval Method DLT: Dose Limiting Toxicity



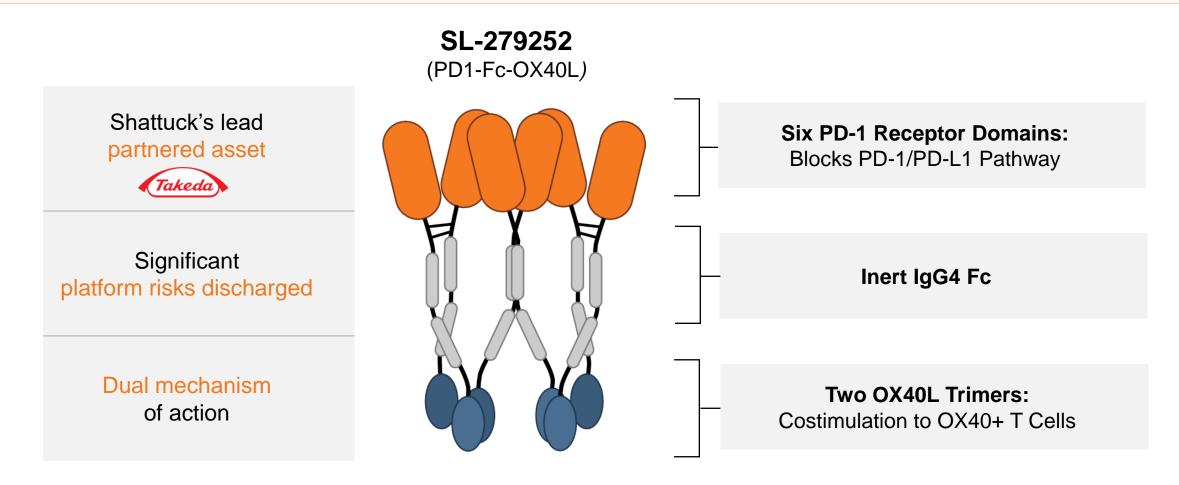
SL-279252 (PD1-Fc-OX40L)

Partnered Product Candidate Targeting PD-1 and OX40



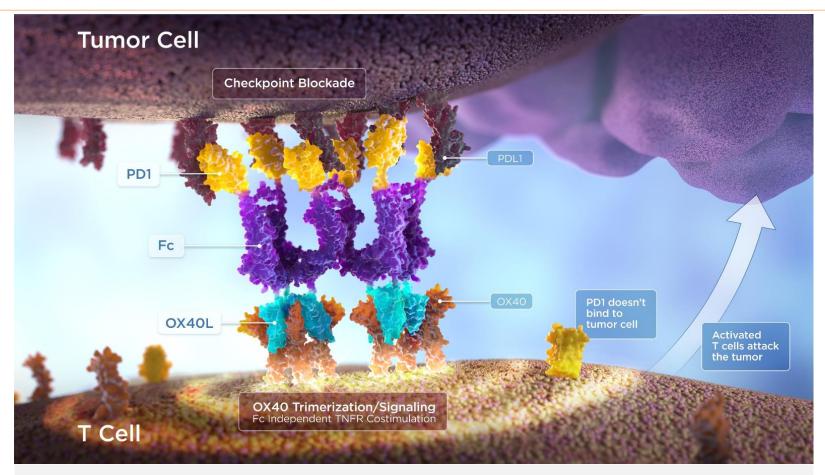
SL-279252: Novel PD-1 Inhibitor + OX40 Agonist

Rationally Designed to Increase Clinical Responses to PD-1 Blockade





SL-279252 Has Dual Mechanism of Action PD-1 Inhibition Combined with OX40+ T Cell Activation



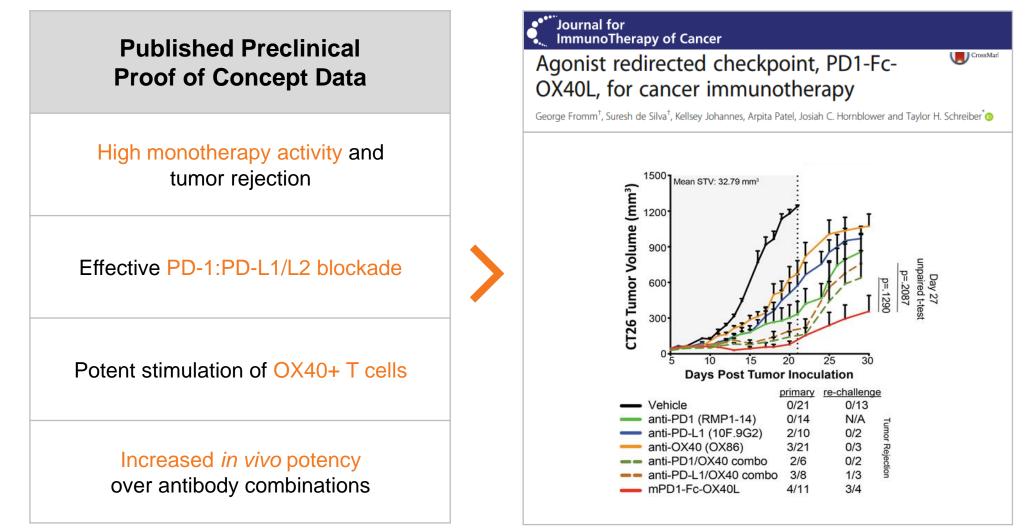
PD-1 checkpoint blockade leads to tumor detection by immune surveillance

Trimerized OX40L directly activates OX40 signaling

Colocalization of PD-1 inhibition and OX40 costimulation provides synergistic anti-tumor immunity in preclinical models



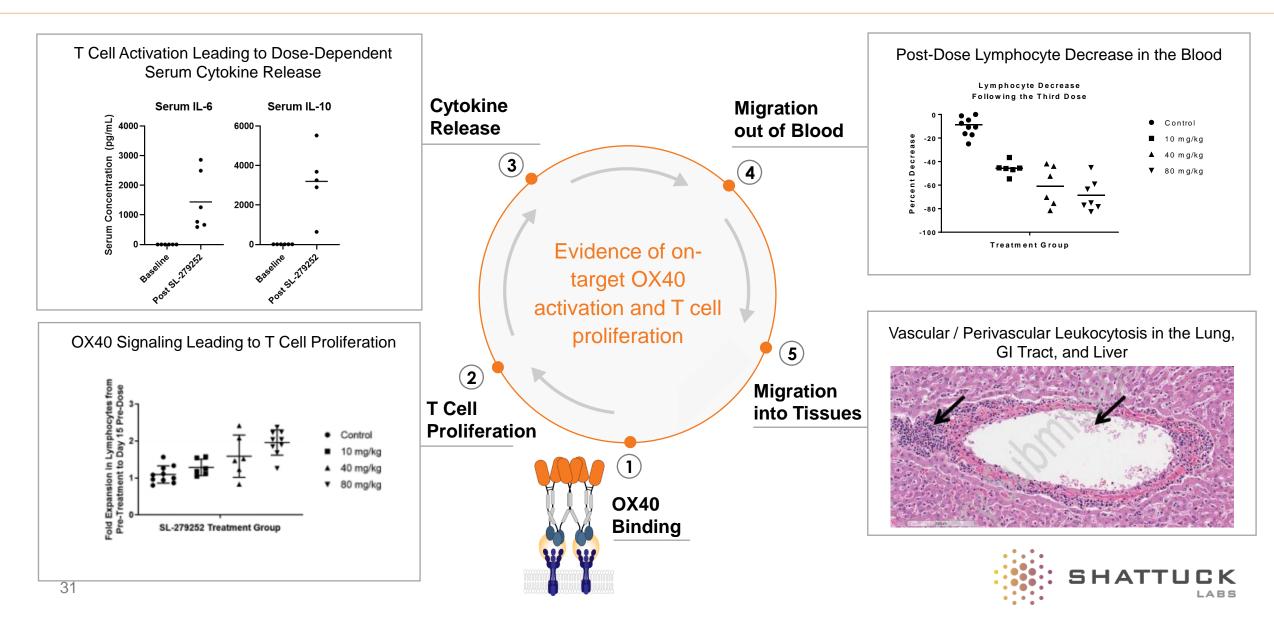
PD1-Fc-OX40L Outperformed PD-1 Blocking and OX40-Activating Antibody Combinations *in Vivo* in Preclinical Models





Evidence of On-Target Biology

Preclinical Studies of SL-279252 (PD1-Fc-OX40L) in Nonhuman Primates



Current Status of Phase 1 Clinical Study SL-279252 (PD1-Fc-OX40L)



SL-279252 has been well tolerated, with no dose-limiting toxicities observed as of February 3, 2021



Pharmacokinetic data as of February 3, 2021 showed exposure increasing with increasing dose and consistent exposure with subsequent dosing



Pharmacodynamic evidence of OX40 receptor occupancy and activation has been observed in humans

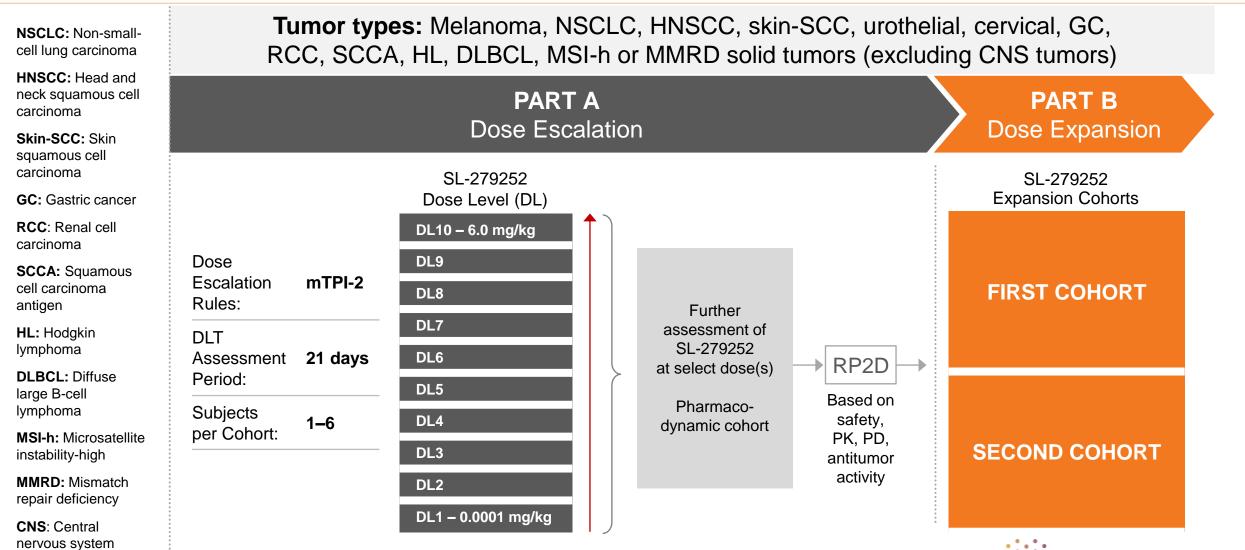


Emerging clinical data suggest the ARC platform has the potential to unlock TNF receptors in a manner not observed with other modalities



SL-279252 Monotherapy Phase 1 Dose Escalation & Expansion Study

Phase 1: Currently Enrolling Patients



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mTPI: modified Toxicity Probability Interval Method DLT: Dose Limiting Toxicity

Gamma Delta T Cell Engager (GADLEN[™]) Platform

Leveraging Our Protein Engineering Expertise



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A New Approach in a Shifting Landscape

Pioneering Novel Fusion Protein Therapeutics Targeting $\gamma \delta$ T Cells

Emergence of $\gamma\delta$ T cells as strong positive prognosis	Survey of 25 different human cancers indicates that across all immune cells in the tumor microenvironment, the proportion of gamma delta T cells was the strongest positive prognostic factor ¹
Recent breakthrough discoveries led to $\gamma\delta$ focused development	The identity of cell surface proteins recognized by the $\gamma\delta$ receptor were only recently discovered, allowing innovation to follow and presenting a novel opportunity for immunotherapeutic discovery
Cancer cells evade $\alpha\beta$ T cells with downregulation of MHC	Primary mechanism of cancer immunotherapy resistance involves downregulation of MHC based antigen presentation, rendering tumor cells invisible to $\alpha\beta$ T cells but not $\gamma\delta$ T cells
GADLEN platform created from protein engineering capabilities	Gamma Delta T Cell Engager, GADLEN [™] , platform offers novel approach for bi-functional fusion protein platform to treat patients with cancer

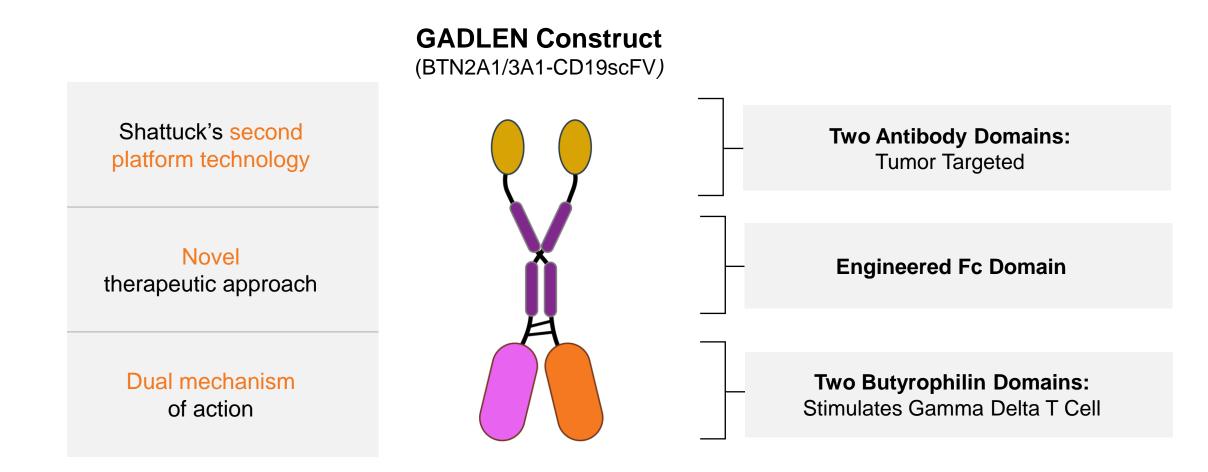
1. Gentles et al. Nature Medicine 2015;21(8)

MHC, Major Histocompatibility Complex



GADLEN Platform Offers Novel γδ T Cell Engagers

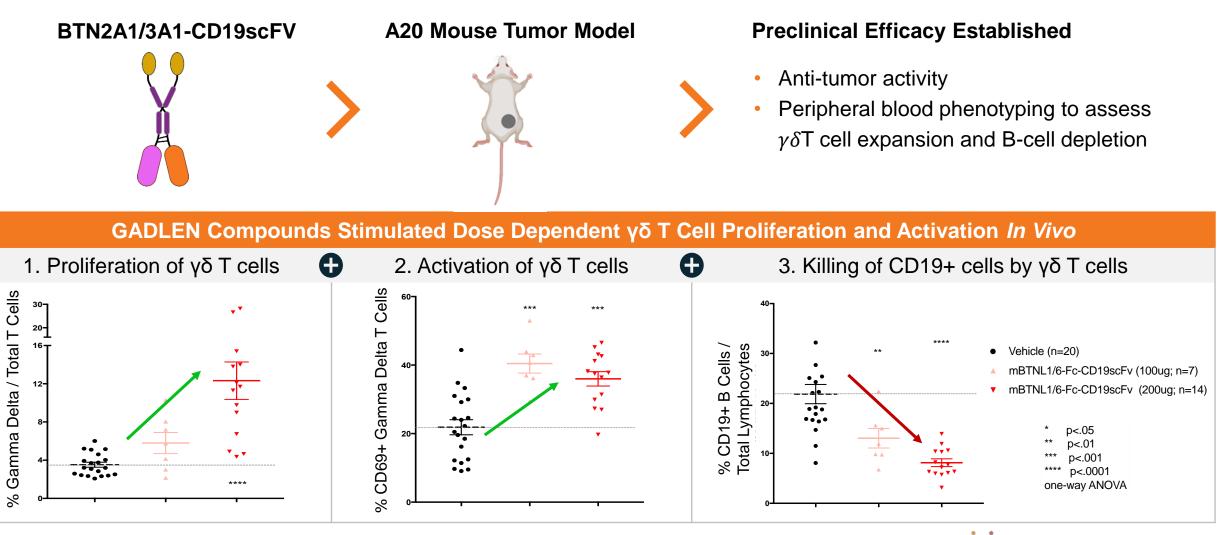
Rationally Designed to Increase the Cytolytic and Direct Tumor Cell Killing





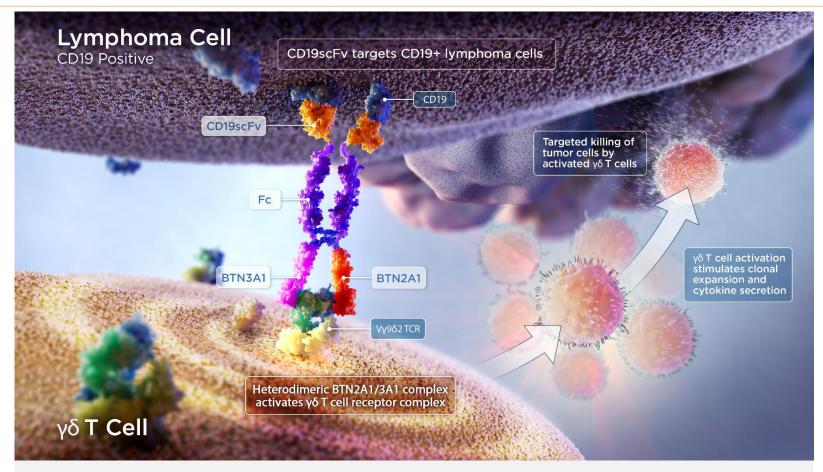
GADLEN Platform Offers Novel $\gamma\delta$ T Cell Engagers

Preclinical Proof of Concept for $\gamma \delta$ Specific T Cell Engagers





GADLEN Platform Offers Novel $\gamma \delta$ T Cell Engagers Engaging $\gamma \delta$ T Cells with Fusion Proteins



- Sinding and activation of $\gamma\delta$ T cell receptor via the BTN heterodimer domain
- Stimulation leads to $\gamma\delta$ T cell proliferation, activation, and clonal expansion
- Tumor targeted scFv domain allows for specific and directed γδ T cell killing of targeted tumor cell targets



GADLEN Platform

Engaging $\gamma\delta$ T Cells With Fusion Proteins

GADI EN Summary

GADLEN Summary				
Novel Therapeutic Approach	 Gamma Delta T Cells are a strong positive prognostic factor and offer a new therapeutic approach for the checkpoint inhibitor refractory patient population 			
Emerging Technology	 Second wholly owned platform that aims to solve a biological problem by creating a therapeutic that matches the native structure of the target 			
In-House Expertise	 Platform developed by Shattuck scientists with substantial protein engineering know how, creating strong proprietary position 			
Program Development	 Lead candidate selection anticipated in 2021 			

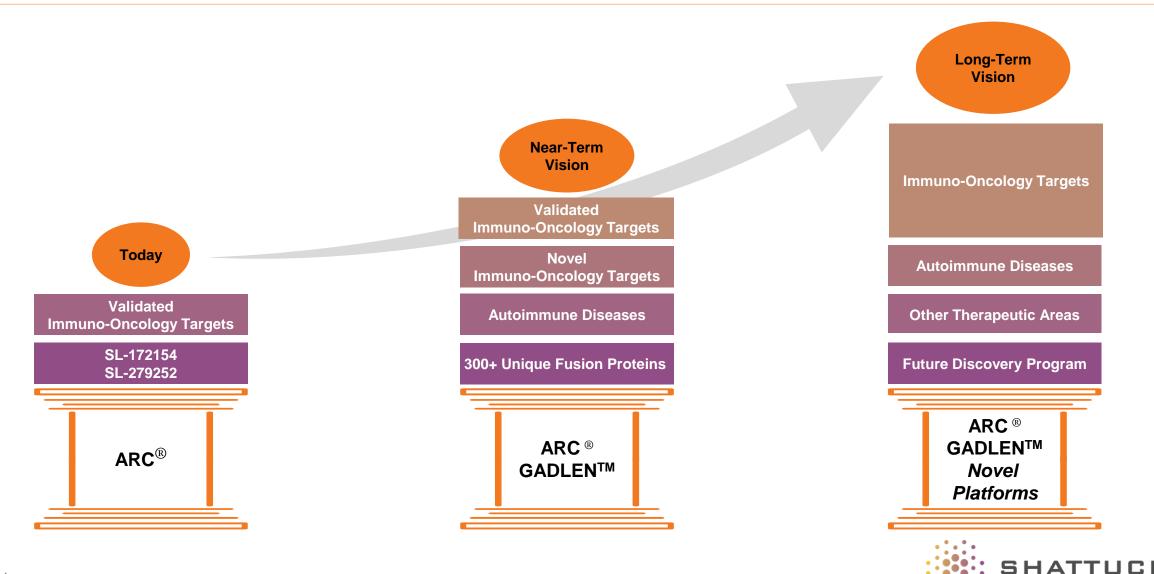


Corporate

Building a Differentiated Biotechnology Company



Shattuck's Bi-Functional Fusion Protein Platforms to Fuel Pipeline Expansion and Broaden Therapeutic Applications



LABS

Takeda Collaboration: SL-279252

Deal Summary

Doal Summary



Deal Summary		
Option to Exclusive WW License	 Shattuck responsible for conducting Phase 1 clinical trial Takeda may exercise license prior to initiation of a Phase 2 clinical trial 	
Downstream Milestone Payments	 Licensing payment + development, regulatory, and commercial milestones 	
Tiered Royalties (Net Sales)	 High single digits, progressing to sub teens 	
Program Development	 Takeda responsible for development and commercialization post-license 	



Shattuck Labs Financial Summary

• Shares outstanding as of March 31, 2021 were ~41.8 million

\$ Millions	Three Months Ended 03/31/2021	Three Months Ended 03/31/2020
Collaboration Revenue	\$2.3	\$3.0
R&D Expense	\$10.3	\$8.1
G&A Expense	\$4.4	\$1.6
Net Loss	\$11.8	\$6.6

- Cash, cash equivalents, and short-term investments of as March 31, 2021: \$321.2 million
- Expected cash runway: through 2024



Shattuck Labs

Investment Overview

Multiple Platform Technologies

Expertise in protein engineering yielding multiple proprietary platforms to date

- Agonist Redirected Checkpoint (ARC®)
- Gamma Delta T Cell Engager (GADLEN™)

Strong Clinical Stage Pipeline

SL-172154: Wholly owned CD47/SIRPα Inhibitor + CD40 Agonist

SL-279252: Partnered PD-1/PD-L1 Inhibitor + OX40 Agonist

Multiple Clinical Catalysts in 2021

SL-172154: Initial Phase 1 dose escalation data expected 2H'2021

SL-172154: IND filings for hematologic malignancies expected 2H'2021

SL-279252: Phase 1 dose escalation data expected 2H'2021

SL-279252: Initiation of dose expansion cohort(s) expected 2H'2021

ARC: Nomination of 3rd compound to clinical stage pipeline expected 2H'2021

GADLEN: Nomination of lead compound expected 2H'2021

Pioneering the development of bi-functional fusion proteins designed to fundamentally transform therapeutic immune modulation



Thank you SHATTUCK